

USAID
FROM THE AMERICAN PEOPLE

Konbit Sante

2025 ANNUAL IMPACT REPORT

Dear Friends,

No one's exactly sure who first coined the ironic expression, "May you live in interesting times," but there's little doubt as to its meaning. For Konbit Sante and the people of northern Haiti, 2025 was a very interesting year. Still, during a period of prolonged civil unrest, growing insecurity and rampant inflation, 2025 was a year of resilience, growth and impact.

Thanks to funding from **UNICEF**, a new pediatric wing opened at the **Hôpital Universitaire Justinien**, where Konbit Sante's consulting faculty pediatrician, Dr. Emanise Muscadin, along with nurses and medical residents supported by Konbit Sante provided exceptional care to thousands of children.

At **Hôpital Fort Saint Michel**, **Konbit Sante** and its partner **Hope Health Action** were able to rebound from devastating and unannounced USAID cuts to restore, at least partially, critical vaccinations and other essential services to women and children.

At **Unite de Lutte pour la Santé**, Konbit Sante not only provided funding to support community health workers, we funded the construction of a desperately needed retaining wall.

Finally, at **Hôpital Serving Santé**, Konbit Sante's expertise in securing and maintaining medical equipment ensured that critical imaging equipment remained operational and we helped secure a new ambulance.

We were able to accomplish all of this for two reasons. First, because our experience in Haiti helped us anticipate and navigate the twists and turns of health care delivery, especially in difficult times.


Second, **because of you.**

Your support, your commitment, your confidence and your belief in our mission and our approach enabled us to confront challenges and develop effective solutions.

As you page through this year's impact report, we hope you'll agree that ours is a community, a konbit, that works, and succeeds, together.

With gratitude for your support,




Perry Newman
Executive Director

&




Eva Lathrop
Board President

KONBIT SANTE'S MISSION AND VALUES

Mission

To support the development of a sustainable health system to meet the needs of the Cap-Haitien community with maximum local direction and support.



1 We believe in **strengthening Haiti's health system**, from the grassroots community level to tertiary hospital care, rather than developing a secondary, parallel system.

2 We seek **maximum local direction** from our Haitian colleagues and partners to help create a health system that supports their vision and works in their communities.

3 We use the **World Health Organization's framework of health system building blocks** to remind us of the importance of financial viability, a sufficient and well-prepared workforce, health information systems to inform our work, access to essential supplies and medicines, and leadership in health system strengthening.



4 We **strive to be good stewards** of the human and material assets entrusted to us, seeking the greatest benefit for the people of Cap-Haitien.

5 We **believe in the dignity of all people** and that everyone has the right to health care regardless of personal means.

6 Our work and the improvements we seek to make are characterized by a **comprehensive and systemic approach** that centers people, collaboration and shared expertise.



PARTNER HIGHLIGHTS: BUILDING HEALTH, HOPE, AND KONBIT



Justinien University Hospital: Raising the Standard of Pediatric Care

JUH BY THE NUMBERS:

4,124

**Hospitalized
Pediatric Patients**

This year, the pediatric team at Justinien University Hospital (JUH) took remarkable steps forward in quality, safety, and compassionate care. Led by Dr. Emanise Muscadin and supported by Konbit Sante in partnership with Hope Health Action (HHA) and the J&K Foundation, the department is now setting a new standard for child health in northern Haiti.

In the **Emergency Room**, children arriving in crisis now receive immediate treatment. In the past, families were sent to purchase medications in advance and at their own expense before care could begin; today, thanks to reliable supplies and better systems, care starts the moment a child is admitted. "We consistently have essential medications available," says Dr. Muscadin. "That changes everything."



The pediatric residents at Justinien Hospital are led by Attending Physician, Dr. Emanise Muscadin.

Residents caring for a newborn in the neonatal intensive care unit at JUH.

In the **Neonatal Intensive Care Unit**, the difference is striking. The neonatal training course, organized by Konbit Sante, further strengthened the team's clinical skills, teamwork, and communication — all of which directly improve outcomes. The unit is clean, organized, and well-supervised. Incubators keep fragile newborns warm, glucometers ensure continuous monitoring, and every mother now has a comfortable place to sit while breastfeeding. Strict gown-and-glove protocols protect against infection — a critical safeguard for Haiti's most vulnerable patients.

JUH BY THE NUMBERS:

1,048
Neonatal
Admissions



Children in the newly renovated pediatric unit at JUH.

out: a 14-year-old girl, arrived in septic shock, gravely ill and near death. Her mother — a respected community leader — could have chosen a private hospital, but she placed her trust in JUH's pediatric service. After nearly a month of oxygen therapy, transfusions, and intensive care, Nadege recovered. In gratitude, her mother presented certificates of appreciation to Dr. Paul Toussaint, Chief of the Pediatric Service at JUH, and Dr. Muscadin — a deeply meaningful gesture that symbolized how far the department has come.

JUH BY THE NUMBERS:

1,506
Emergency
Pediatric Admissions

Today, JUH's pediatric service is not only saving lives; it's earning the confidence of its community. Step by step, with steady partnership and shared commitment, it's becoming a model for what resilient, high-quality pediatric care can look like in Haiti.

Across the **Pediatric Ward**, transformation is equally apparent. Renovations have made the space bright, welcoming, and dignified. With more nurses on staff, medications are administered on time, and each unit now has a dedicated nurse overseeing patient care. Educational sessions for hospitalized children and their families now bring learning and reassurance into the healing process.

Families are noticing the change. They now walk into a cleaner, more orderly hospital where care feels immediate and confident. One powerful example stands



Nurses in JUH's newly renovated pediatric unit complete patient progress notes in a brighter and improved space.

FORT SAINT MICHEL: WOMEN LEADING THE WAY IN PRENATAL CARE

At Fort Saint Michel (FSM), a public hospital in the Petite-Anse communal section of Cap-Haitien, progress is showing up early—literally. Despite the abrupt termination of USAID funding in January 2025, more women are coming for prenatal care, and they're coming sooner in their pregnancies.

FSM BY THE NUMBERS:

692

First prenatal
consultations
conducted at FSM



This transformation is fueled by mothers' clubs—monthly gatherings led by Konbit Sante-supported nurses and community health workers. Together, they talk about nutrition, warning signs, and birth preparedness, but just as importantly, they build confidence and community. "Pregnant women who join the club invite others to participate," says Clotilde St. Jean, Konbit Sante's Community Health Program Manager at FSM. "Then they come for their consultations without pressure."

A young pregnant woman leans in, listening intently as the CHW and nurses speak at a mother's club meeting.

FSM BY THE NUMBERS:

1,681

Children under
11 months who were
vaccinated

Patient satisfaction is up, and so is staff dedication. Even without incentive budgets, staff use their own phone cards to remind patients of appointments—a small but powerful act of care.

One moment stands out. A traditional birth attendant (TBA) trained by Konbit Sante recognized concerning signs of danger in a pregnant woman, accompanied her to the health center late at night, and provided moral support during delivery. "She was proud," Ms. St. Jean said. "The family and even the policeman who saw her congratulated her."

By bridging tradition and modern care, Fort Saint Michel is showing what community-based health care can look like when local leadership meets sustained partnership.

A community health worker measures a pregnant woman's blood pressure using the CRADLE Vital Signs Alert device, made possible through our partnership with HHA and the J&K Foundation.



“Donors should know they didn’t throw [away their] money,” says Ms. St. Jean. “They helped prevent deaths, kept children vaccinated, and have given people jobs—people who can now support others.”

FSM BY THE NUMBERS:

854 Postnatal home visits completed within 3 days of delivery



ULS HEALTH CENTER: BUILDING STRENGTH BRICK BY BRICK



High on a hill in Fort Bourgeois, the ULS Health Center stands stronger this year—literally. A new perimeter wall now surrounds the facility, providing safety and stability for patients and staff. Solar panels installed with Konbit Sante's support keep lights and fans running day and night, ending the constant power cuts that once interrupted care.

ULS before the completion of the retaining wall and what it looks like upon completion.

For Dr. Maudelin Mesadieu, these improvements represent more than infrastructure. "Our credibility has grown," he says. "The community trusts us more. Patients come to us first now."

That trust is visible in the stories of patients whose lives were transformed at ULS this year.



A SECOND CHANCE FOR MS. OLDINE OBAS

When 44-year-old Oldine Obas, a teacher and single mother, arrived with an infected wound, she had been in pain for weeks and didn't know she was diabetic. Examination revealed a deep abscess caused by uncontrolled diabetes. The ULS team admitted her for treatment, performed surgery to drain the abscess, and provided careful wound care and diabetes counseling. After three weeks in the hospital, she made a full recovery.

ULS BY THE NUMBERS:

215

First prenatal
consultations
conducted

"Despite the pain and the humiliation from some neighbors because of my condition, I chose to trust the team at Fort-Bourgeois," she said. "The nurses and doctors listened to me, treated me with dignity, and taught me how to manage my diabetes. This hospital resurrected me. I'm ready to go back to work—what a miracle."

Her recovery is a testament to the strength of compassionate, multidisciplinary care and the critical support that Konbit Sante provides to make it possible.

HEALING FROM SEVERE MALNUTRITION

Ten-month-old Lormé Dorlencia was brought to the clinic in October 2024 by a community health worker trained and supported through Konbit Sante's partnership. Weighing just three kilograms and showing signs of severe malnutrition, she received emergency treatment including IV fluids, therapeutic milk, medication, and nutrient-rich foods.

ULS BY THE NUMBERS:

887

Children under
11 months who
were vaccinated

Four months later, Dorlencia was healthy and thriving again. Her mother received counseling to help sustain her recovery at home—a reminder that strong community outreach can save lives before crises deepen.

Because of Konbit Sante's support, community health workers are able to reach families like Dorlencia's in remote areas, ensuring that no child is left unseen.

Challenges remain: the surgical unit still needs equipment, and staff salaries are stretched thin. Yet Dr. Mesadieu's optimism is unwavering. "I've done my part by completing the building," he says. "The rest will come—with help."



ULS BY THE NUMBERS:

20

Postnatal home visits
completed within
3 days of delivery

HÔPITAL SERVING SANTE: THE POWER OF SHOWING UP



Sometimes partnership looks like rolling up your sleeves in a hot, unlit room.

When Tezita Negussie, Konbit Sante's Country Director, (right) and Nate Nickerson, Konbit Sante's former Executive Director and current Strategic Advisor, (left) traveled to Limbé to help Serving Sante staff assemble storage shelves, it wasn't glamorous—but it was unforgettable. "They were hot and sweaty," said Dr. Nelly Osias, Medical Director of Serving Sante, "but they worked beside us patiently. That effort motivated everyone to finish the job."



That same spirit of konbit—working together, side by side—runs through Serving Sante's work this year.

The biggest milestone: the arrival of the center's first ambulance. For years, women in labor or patients with severe injuries had to ride motorcycles for hours over rough roads to reach care in Cap-Haitien. "As a doctor," Dr. Osias said, "it was painful to watch someone suffer just because there was no safe transport."

With Konbit Sante's financial support, logistical support and duty-free Customs clearance, the ambulance finally arrived—a promise two years in the making. Soon, patients will travel safely, with trained staff at their side.



Mikens driving the new Serving Sante ambulance.

And other victories followed: when the X-ray machine broke, Konbit Sante arranged for a repair technician to travel to the hospital from Pignon. When a woman gave birth prematurely at 30 weeks, nurses trained through Konbit Sante's neonatal program knew exactly what to do—preparing the CPAP and warmer and saving the baby's life.

SERVING SANTE
BY THE NUMBERS:

183

Pregnant women
beginning
prenatal care
in the
first trimester

SERVING SANTE
BY THE NUMBERS:

672

Deliveries by
skilled birth
attendants

SERVING SANTE
BY THE NUMBERS:

372

Children with
age-appropriate
immunization levels
by 11 months

“Partnership,” says Dr. Osias, “is not just equipment—it’s people showing up, sharing sweat, skill, and heart.”

Together, Stronger

From essential medications and superior training at Justinian Hospital, to Fort Saint Michel’s thriving mothers’ clubs, to Serving Sante’s new ambulance, to ULS’s secure and solar-powered campus—each partnership tells the same story: **the konbit works**.

Konbit Sante’s approach—collaborating, investing, and walking beside our partners—creates durable systems and lasting impact. Every repaired X-ray machine, every safe delivery, every smiling mother is proof that when we work together, we build more than health centers.

We build hope.



Thank You

Our work would not be possible without the dedication of our volunteers. As a small organization with an ambitious mission, we rely on a committed group of volunteers, many of whom provide in-person or virtual support to our partners in Haiti. Their generous investment of time, expertise, and solidarity strengthens every aspect of our work. We are deeply grateful for their unwavering commitment.

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STAFF IN U.S. AND HAITI

U.S. Staff

Perry Newman, Executive Director
Marcella Felde, MGH, Director of Advancement & Operations



Konbit Sante staff left to right: Melick, Emile, Dr. Muscadin, Immacula, and Odeline, outside the Konbit Sante office.

Haiti Staff

Tezita Negussie, MSW, MPH, Country Director
Immacula Augustin, Finance Manager
Clotilde St. Jean, RN, Community Health Program Manager
Emanise Muscadin, MD, Attending Faculty Pediatrician
Melick Darius, Operations Coordinator
Odeline Pierre, Messenger and Cleaner
Emile Eustache, Driver

“[T]ell your colleagues on the ground that at least in some quarters they are recognized and appreciated for their courage and good work.”

—Nicholas Kristof, New York Times columnist

KONBIT SANTE STAFF EMBEDDED AT FORT SAINT MICHEL HOSPITAL

Staff

Jesula Augustin, RN, Assistant Program Manager*

Adeline St-Firmin, RN, Maternity Nurse*

Tesine Jella, RN, Prenatal Nurse

Davilmar Roudelyne Cherizole, RN, Postnatal Nurse

Nirvana Issac RN, Family Planning Nurse*

Germain Hierlene, RN, Vaccination Nurse*

Cesar Odile, Prenatal Auxiliary Nurse*

Myrlande Sejour, Auxiliary Nurse, Nutrition*

Mompremier Micionise, Auxiliary Nurse, Vaccination*

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Murielle Joseph, Lab Technician*

Kesnel Marcellin, Stock Manager

Dorcine Ghislene, Cleaner*

Estime Micheline Pharaon, Cleaner*

Viles Augustin, Cleaner

Wisnique Jean, Driver*



About the Asterisks

Many names in the list above are marked with an asterisk (*). These individuals' positions were funded through a grant from USAID which was unexpectedly terminated in January 2025. The loss of this funding resulted in significant staffing cuts, including valued members of our team whose roles were essential to sustaining daily operations. We include their names here to honor their contributions and to underscore the profound impact this funding loss has had on our capacity in Cap-Haïtien.

THANK YOU TO OUR DONORS!

Every achievement you've read about in these pages — every healthy baby, every mother cared for, every life saved — was made possible by people like you.

Your generosity sustains the work of Konbit Sante across northern Haiti, strengthening health systems, empowering local leaders, and building a brighter, more resilient future for families and communities. Whether you gave once, gave often, or gave every month, your support was an act of solidarity — a reminder that true progress happens together.

A special note of thanks goes to our **Konbit Keepers**, our cherished monthly donors, whose consistent gifts keep our work going throughout the year. These donors are marked with a (*) in the list that follows.

From all of us — thank you for being part of this konbit for health and hope in Haiti.

\$10,000 OR MORE

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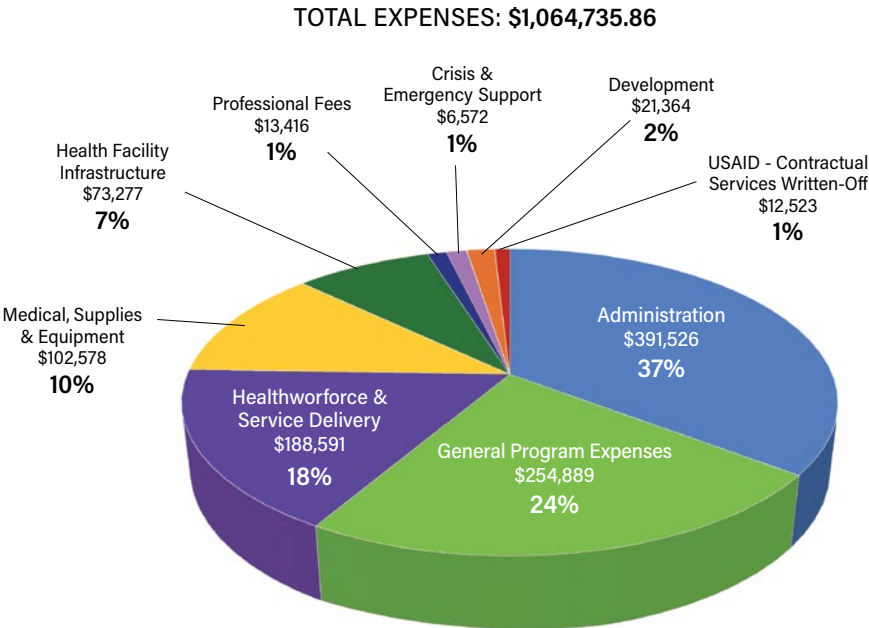
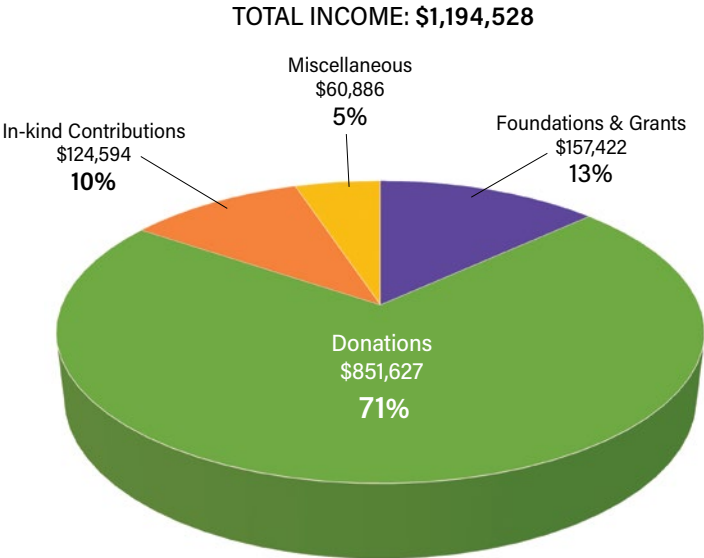
FINANCIAL INFORMATION

Comparing Fiscal 2024 to Fiscal 2025

Revenue for fiscal 2025 was \$1.2MM, an increase of 56% over prior year. The year-over-year increase was the result of management's effort to grow the depth and breadth of the donor base as well as the benefit of several large, one-time gifts. Unrestricted revenue of \$629K was a 106% increase over FY24. Total Grant revenue was down 14% due to the eradication of USAID but was partially offset by supplemental donations and restricted donations to minimize what would have been an approximate \$180K shortfall attributable to the loss of USAID funding.

Total expenses increased 11%, or \$114k in FY25 driven mainly by an increase in administrative and program costs. Similar to prior year, the organization continues to reinvest in the people, programs, and infrastructure that are the foundation to our mission. Program expenses, administrative expenses, and health facility infrastructure costs combined for a 41% expense increase year-over-year.

For the 2025 Fiscal Year (October 1, 2024 - September 30, 2025)



Konbit Sante

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former United States Ambassador to Haiti (ret.)

A colorful bustling street in Cap-Haitien