

# 2014 Annual Report

## Konbit Sante

CAP-HAITIEN HEALTH PARTNERSHIP





## *Kay koule twompe solèy men li pa twompe lapli* **A leaky house can fool the sun, but it cannot fool the rain**

Dear Friends,

As we approach 5 years since the devastating earthquake and the subsequent cholera epidemic in Haiti, I cannot help but reflect on these tragedies in light of the many disasters and epidemics that have befallen communities around the world since. As I write this, Ebola is raging in



West Africa, and just as with the crises in Haiti, I am moved and humbled by the compassion of the brave men and women who are leaving home to respond to these great needs, and the generosity of giving from the communities that support their heroic efforts.

When I hear about the extreme fragility of the health systems in the most effected countries, they remind

me of Haiti and how cholera tore through the entire country in part because of the local lack of capacity for a timely and adequate public health response, to say nothing of the lack of sanitation infrastructure that would have prevented it from gaining any traction in the first place.

There is no question that when disasters do strike, the outcomes are different in places where functional health care systems are in place; systems capable of providing decent preventive, primary, and emergency care to their citizens on a daily basis. Of course, any system can be overwhelmed and require augmentation at times, but health care systems that are too weak to provide for even the minimal daily needs of their populations have little to contribute when disasters befall their communities. It is no more possible to build a real disaster response capability on a weak health system than to build a house on a weak foundation. That is why we are, and will remain, committed to doing everything we can to strengthen the Haitian health system rather than work around it.

After the earthquake, Konbit Sante made several strategic decisions to increase our impact. First, we broadened our geographic focus to include the Greater Cap Haitien area. In addition, we expanded our support to include health partners from the Haitian private sector who, like us, are committed to serving the poor and being part of building the bigger Haitian health system. To those ends, we have deepened our relationship and collaboration with both the Haitian Baptist Convention Hospital (HCBH) in the neighboring area of Quartier Morin, and with ULS (Unité de Lutte pour la Santé) serving the communal section of Cap-Haitien called Bande de Nord. Both are Haitian-led organizations with a deep commitment to improving the quality of care and the status of health in their communities. Finally, we have also expanded our relationships in other

sectors that build health-promoting infrastructure. This is exemplified by our partnership with SOIL to help them scale-up their model for household sanitation, or the Center for Nutrition and Education of Women and Children that focuses both on addressing malnutrition and empowerment of women through education and micro-commerce.

Strengthening basic health systems and health promoting sectors is very difficult work and gains are hard won, but in the long term there is no substitute for the foundation it provides to deal with all manner of health challenges; from the misery of the diseases borne of poverty, to the added tragedy of disasters or epidemics. Untold millions of our global neighbors could be saved if even the most basic existing interventions that are available to us in the more-privileged world were available to them. Dr. Paul Farmer refers to this as the “delivery-failure death rate” and it is this health inequity problem that we are working to address.

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“It is no more possible to build a real disaster response capability on a weak health system than to build a house on a weak foundation.”

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My most sincere thanks to all of you who have been a faithful and generous part of this “konbit” for better health, and have invested in the future of Haiti in so many ways; with your time, talent, and resources. Together, we have learned much from each other and have deepened our commitment over the past 13 years, but most especially through the past five difficult years. I hope and trust that this report will give you a glimpse of both the work done and progress that you have made possible through your support. Should you want more details, you will find staff, board members, and volunteers ever eager to talk with you about the work, hear your feedback, and respond in more depth to your questions.

Peace,

Nathan Nickerson, RN, DrPH  
*Executive Director*



## *Piti Piti Zwazo Fe Nich Li* **Little By Little The Bird Builds His Nest**

Dear Friends,

It's this time of the year again when we try to tell you what we have been up to and also to tell you about our plans and our hopes for the future.

The past year has been a very challenging year for Konbit Sante, but we didn't rest. How could we? New projects and initiatives have seen the light of day. There's so much I could tell you about, but let me focus for now on Unite de Lutte pour la Sante (ULS), a local Haitian clinic. Our collaboration with them has deepened because we strongly believe in their mission and vision to bring health services to areas that were, and still are, under-served. What they have been able to accomplish with their bare hands, literally, is remarkable. With our assistance, they have been able to secure funding to further extend their work.

A konbit is not a konbit without a partner. And ULS has been a very good one.

But, as great a partner as ULS is, they can only do so much and the system is only as strong as its weakest institution. Helping institutions like ULS and the HCBH (Haitian Baptist Convention Hospital) – beside our long term collaboration with Hopital Universitaire Justinien (JUH) and Centre de Sante de Fort Saint Michel (FSM) – is our contribution to strengthening the health system in northern Haiti.

About five years ago a devastating earthquake took the country by surprise. Early next year, we will be remembering that horrible tragedy which claimed the lives of hundreds of thousands of people. But thousands die every year insidiously without international news coverage. Most often than not, they die because essential medicines or much needed supplies are not available, and rarely because they have some illness with complicated names.

There's still a lot of work to do to make the Haitian health system stand on its own two feet. The World Health Organization has defined six building blocks for any health system. So every action we take here has to be in strengthening those building blocks.

Oftentimes our work is not glamorous and we can't always make declarations about our successes. Oftentimes we feel it is not enough. However, I see evidence at our partner institutions who are now better managing their finances. I see constant and persistent efforts in the pediatric department that drastically improves the chances that a child has the opportunity to reach and celebrate his or her 5<sup>th</sup> birthday.

The task at hand is huge, the challenges are enormous.

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"But thousands die every year insidiously without international news coverage. Most often than not, they die because essential medicines or much needed supplies are not available, and rarely because they have some illness with complicated names."

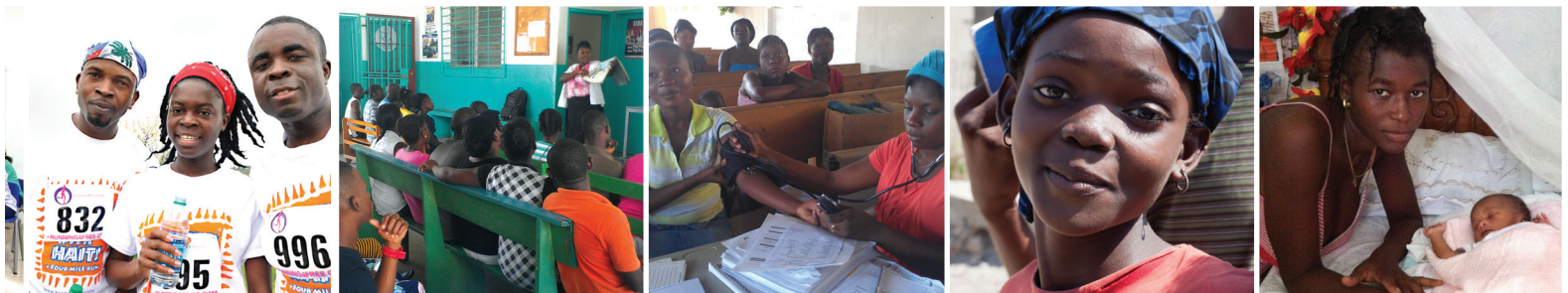
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But I would like to believe that our hard work and that of others will bear more fruit. Stone by stone, we will help build and reinforce the system. Step by step, we'll work surely towards that not so distant day. Patiently. Because *piti piti zwazo fe nich li*.

Cordialement,



Jose Raymour  
*In-country Director*





## Konbit Sante Program Highlights

Konbit Sante strives to strengthen all aspects of the Haitian health system in the Greater Cap-Haitien area. We do this by reaching out to, and working directly with, communities with limited or no access to health care via mobile clinics, mothers and fathers' groups, community health workers, *agents de santé*, and traditional birth attendants.

We also work to strengthen four health facilities: the Justinian University Hospital (JUH)—the second largest public teaching hospital in Haiti, the Fort San Michel Health Center and Birthing Center (FSM), the Fort Bourgeois Health Center (FBHC), and the Haitian Baptist Convention Hospital (HBCH). While it is impossible to summarize all of the activities of our staff, partners and volunteers, below are some highlights in our primary areas of focus.

### Maternal and Child Health

- **Decreasing newborn mortality:** Supported a quality improvement initiative with colleagues in the Pediatric Department of Justinian University Hospital that led to a **67% decrease in the chance of a newborn dying** in the pediatric unit in 2014 compared to 2013.
- **Family planning:** In collaboration with a research team from Emory University School of Medicine, completed a study of abortion practices in Cap-Haitien. While abortion is illegal in Haiti, the study found that women are knowledgeable about methods to induce abortion, but often delay seeking post-abortion care due to perceived stigma from health care providers. The study also highlighted high levels of unmet need for family planning in Cap-Haitien. The findings of the study were presented to partners throughout the Ministry of Health and potential strategies to address these issues are being discussed with partners.



“Thanks to the partnership with Konbit Sante, we are able to survive. This has made a positive impact in the lives of families at HCBH and allows us to further open the doors and extend these services.”

*Dr. Paul-Euclide Toussaint*

*Director, Hospital of the Baptist Convention of Haiti (HCBH)*

- **Safer births:** Advanced our collaborative ‘Haiti: Make Births Safe’ initiative with Haiti Hospital Appeal by jointly initiating a 3-year project that will expand community-based maternal and child health services to previously underserved areas in Quartier Morin and the Cap-Haitien section of Bande du Nord.
- **Nutrition Research:** Collaborated with Washington University to conduct a study that was published in the *American Journal of Clinical Nutrition* (January 2014). It showed that supplementation can have a positive effect on stunting, but the effects are limited in context of ongoing diarrheal illness. Konbit Sante staff joined other partner organizations to share the results in Port-au-Prince to the Haitian Ministry of Health and others; a presentation that was filmed for both national television and radio.

### Infrastructure

- **Progress toward a new Health Center facility:** In response to a request by the Haitian Ministry of Health to help build health services in a previously un-served area of Cap-Haitien, Konbit Sante has been supporting our local partners at ULS to develop both programs and a permanent facility for the Fort Bourgeois Health Center. This year ULS acquired the land, and we conducted a full site survey & evaluation, including soil percolation tests. Architectural design work was completed by a volunteer architect, taking advantage of our teleconferencing capacity to receive much feedback from the staff of ULS. We are currently actively writing proposals and **seeking funding** for this important project.
- **Medical equipment:** Supported a biomedical equipment technician to travel to Haiti, where he worked very closely with our employee that provides biomedical maintenance and repair support, to assess the condition and make repairs to radiology and other equipment.
- **Sterilizer repair and maintenance:** Volunteer engineers worked with hospital staff to complete needed major maintenance to the primary sterilizer serving the JUH operating room.





Konbit Sante volunteer Jeff Musich surveys for the new ULS Health Center plan.

- **Electrical system upgrade at the JUH:** Great progress is being made on the USAID-funded replacement of the major components of the entire electrical system at the JUH. Konbit Sante has focused on making the system safer after 3 electrical fires destroyed several buildings, and the comprehensive study that we conducted found that conditions remained dangerous, and unstable power was destroying critical equipment. This was the basis for USAID's decision to replace the entire system.
- **Progress on new Pediatric services facility at JUH:** Konbit Sante hosted a 3-day facility planning meeting between USAID, the engineering contractors (AECOM), and the staff and leadership of JUH, to finalize the design concepts and timeline for the USAID-funded construction of a new pediatric facility. The working plan provides for 2.5 times the space of the existing facility, better patient flow and connectivity to the Maternity service, better ventilation and lighting, and the possibility to construct a second story at a future date.
- **Global facilities planning:** Initial meetings were held between Konbit Sante staff, engineering volunteers, and the administrative leadership of the JUH, to discuss and promote global planning considerations of the hospital's growing utilities and infrastructure needs.

"Together we have worked to provide sanitation to more than 2,000 people and generate over 100,000 gallons of organic compost for agriculture and reforestation. Without the support and guidance of Konbit Sante this project would not have been possible and we look forward to an ongoing collaboration that will help bring this project to scale, supporting dignity, health and sustainable livelihoods in northern Haiti long into the future."

*Sasha Kramer, Ph.D., Co-founder and Executive Director, Sustainable Organic Integrated Livelihoods (SOIL)*



A Cap-Haitien family happily receives a SOIL household eco-san toilet.

## Quality Improvement, Training, and Management

- **Management strengthening:** Follow-up meetings were held between team of volunteers that conducted the survey of financial management policies and practices at the JUH in 2013, and the administrative leadership of the hospital. All concerned were impressed with the progress made to date on implementing the report's recommendations. The team commended the administration for its commitment to increasing the accounting, transparency, and good management of their limited financial resources.



Konbit Sante volunteers conduct simulation training for JUH residents.

- **Internal Medicine training:** Clinical volunteers made two trips to advance the partnership with the Internal Medicine service at JUH. During the first visit, they conducted regular rounds with Haitian medical residents and presented prepared lectures and trainings that had been requested, including topics such as assessment of diabetic neuropathy and altered mental status. Two volunteers returned for a very engaging face-to-face week of EKG training with residents and nurses, and 5 monthly teleconferencing exchanges were subsequently held between Maine Medical Center and the Konbit Sante Cap-Haitien office.

"Smile Train is thrilled to partner with Konbit Sante and JUH to bring smiles to families affected by cleft lip and palate across Haiti. Smile Train will provide funding to the JUH hospital so they are prepared to offer free, safe and top quality care. Meanwhile, KS will continue to be the vital facilitator that makes this entire partnership possible."

*Pamela Sheeran, MPA, Vice President, Programs, SmileTrain*



# Five Years Since the Earthquake: Together, Our Time, Talent and

## Emergency Response

### Earthquake

- Assisted the Haitian Ministry of Health with coordination of external relations with relief NGOs
- Supported establishment of a triage and minor treatment capacity
- Organized supplementary medical, psychological, and surgical volunteer help
- Purchased gas for the public bus caravans transporting injured people out of Port-au-Prince
- Paid hospital fees for earthquake victims so that there was no barrier to care
- Provided funds to run generators, purchase x-ray materials, medications and medical supplies
- Paid staff salaries to augment Health system capacity for wound care
- Provided food for 500 internally displaced persons and 140 medical residents and interns
- Purchased a truck to support sanitation in Port-au-Prince camps
- Arranged structural engineering evaluation of hospital facilities
- Supported psychosocial outreach work of Haitian volunteer organization, Action Sanitaire
- Collaborated with the Haiti Baptist Convention Hospital to establish care for victims of the earthquake with spinal cord injuries
- Developed referral guide in Creole of existing health facilities and services
- Conducted a survey of ambulances in the Greater Cap-Haitien area

### Cholera

- Collaborated with the Justinian Hospital and Haiti Project to prepare first cholera treatment center (CTC) in Cap-Haitien
- When the first CTC was transferred to Doctors without Borders, and was quickly beyond capacity, we partnered with Haiti Hospital Appeal, Doctors without Borders, and Haitian Ministry of Health to open and operate a second 300 bed cholera treatment center
- Established over 100 community education and early intervention and referral posts
- Purchased and distributed over 1.4 million water purification tablets, and 100,000 bottles of chlorine for disinfecting household drinking water.
- Conducted community water quality testing and training
- Supported community leadership seminars and cholera education campaigns with multiple partners

## Women and Children's Health

- Established a program of tap-tap ambulances for women's obstetrical emergency transport
- Financed tubal ligations free of charge for women unable to pay
- Established mobile outreach clinics for prenatal and pediatric care
- Established and expanded training for traditional birth attendants on safe birthing and recognizing and referring problems
- Collaborated on Postpartum Family Planning Project with Emory University
- Collaborated on study of Illegal abortion in collaboration with Emory University
- Conducted study to 1) understand what women see as their choices for skilled birthing, and 2) assess skilled birthing options
- Collaborated on research on impact of nutritional supplementation on infant stunting with Washington University
- Supported Community Health Worker and other salaries at Fort St Michel Health Center
- Collaborated with staff in Pediatrics to improve medication administration to patients, and reduce neonatal mortality
- Supported pediatric medical resident and nursing educator salaries, as well as other clinical and support staff.
- Introduced Morbidity and Mortality reviews in pediatrics
- Purchased oxygen for pediatric service
- Financed purchase of food and salaries for caretakers for malnourished children

## Program Partners







# Money Matter

Cap-Haitien, Haiti

## Infrastructure Improvements

- Installed second new well for the Justinian Hospital, and continued to make improvements to the water distribution system.
- Constructed and rehabbed clinical space at the Fort St Michel Health Center (FSM)
- Installed wastewater drainage system to prevent frequent flooding
- Installed large industrial grade Operating Room sterilizer
- Sanitation project: demolished old latrines, and replaced and installed new toilets
- Constructed solid waste management building
- Installed new washing machines and dryers
- Designed electronic database for tracking biomedical equipment
- Supported salary of Haitian technician to provide repair and maintenance of equipment
- Constructed a new teleconference and training room at JUH
- Installed 10 stainless steel sinks with a local plumber, as part of a hand-washing campaign
- Refurbished donated mobile medical unit for use at community clinics
- Collaborated in the design, financing, and construction of the Spinal Cord Rehab facility
- Conducted professional study of JUH electrical system
- Collaborated with partner organization SOIL to pilot household eco-san toilets
- Completed site survey and architectural design for new health center
- Developed original concept design for new pediatric facility
- Repaired radiology equipment to help keep imaging capacity

## In Kind contributions:

- \$1,358,011 in donated medical supplies, medicine, equipment and office and warehouse space

## Volunteers Traveling to Haiti

- 70 doctors, nurses, engineers and students working in partnership with Haitian colleagues on over 125 trips
- Volunteer Time in Dollars: \$464,235

## Quality Improvement, Training, and Management

- Conducted 2-year diabetes care demonstration project in collaboration with Maine Medical Center.
- Produced diabetes care patient education video in Creole
- Conducted review of Operating Room utilization and revenue
- Analyzed Tuberculosis clinic data and shared with the program
- Updated study on the Blood Transfusion system in Cap-Haitien
- Conducted a Financial Assessment and provided recommendations for improvement
- Completed WHO surgical assessment, and worked with JUH to participate in Haiti trauma registry
- Initiated teleconferenced long-distant training and simulation
- Traveling clinical volunteers did medical rounds and provided on-site trainings in services and topics including: emergency, surgery, internal medicine, maternal health, pediatrics, mental health, nursing, research, reproductive health, among others.
- Codeveloped a sustainable radiology department business plan
- Trained 50 new certified community health workers (agents de santé)
- Established partnership with Smile Train to train and support cleft palate and lip repair

## Supply Chain

- Sent five 40-foot shipping containers from Maine including over 5000 safe birthing kits, generators, medicines, infant incubators, EKG machines, X- Ray machines
- Managed the procurement and logistics for over 2 dozen air shipments of supplies and medicines to support health facilities
- Coordinated storage space expansion and distribution
- Supported the development of an inventory system, including an electronic database
- Supported salaries of workers to manage the central hospital depot
- Developed supply-chain management recommendations
- Collaborated with Direct Relief International to pre-position annual hurricane relief modules to be deployed by the Ministry of Health in case of disaster

**Be Part of the 'Konbit.'**  
Support Health in Haiti Today.

**Konbit Sante**  
CAP-HAITIEN HEALTH PARTNERSHIP

(207) 347-6733  
[www.konbitsante.org/donate](http://www.konbitsante.org/donate)



## Program Highlights *(Continued)*

### Supply Chain

- Collaborated with Direct Relief International and facilitated the purchase, shipping and delivery of 6 much-improved birthing beds and hurricane preparedness modules.



Pediatric staff utilizing supplies and medicines to benefit patients at the Justinien University Hospital

- Partnered with Citizens of the World and managed the shipping and clearance of a 'Universal Anesthesia Machine' for the Operating Room at the JUH; a specially designed machine that can function without electricity.

"The opportunity to work with a well established organization like KS has truly been a blessing for us. As we explore ideas of improving the niche of anesthesia infrastructure and education we have the solid presence of KS to look to for support."

*Dr. Bill Cleary*

*Co-founder Citizens of the World Foundation*

- Coordinated small air shipments and large shipping containers of supplies and medicine, in partnership with Direct Relief International and Hope International Development Agency.

"Konbit Health has always proved to be a respectful partner, meeting the needs and quick to react. This close collaboration brings not only material benefits, but also especially a significant change in working practices within the institutions concerned."

*Dr. Ernst Robert Jasmin*

*Director of the Northern Department Office of the Ministry of Health*

## In Deep Appreciation: Dr. Steve Larned and Polly Larned, RN

Steve and Polly joined the Konbit Sante "family" in 2001, in the very earliest days of Konbit Sante. Their years of volunteer service have been defined by their willingness to do anything needed to advance our common mission; generously and humbly contributing their time, insights, sweat, and personal resources. They both served on the board for a combined 24 years, and began to travel together to Haiti in 2002, making about 15 trips each since then; Steve working on strengthening the capacity of the Internal Medicine training and service, and Polly focusing on nursing care. Both were primary participants in the initial assessments of those respective services.

The Larneds were very active in the initiation of our supply chain activities, organizing our very first container. Since then, they have volunteered to assist with procurement of supplies and loading for all of the 14 subsequent containers. Steve served as board vice president from 2005-06 and as president from 2006-2009. He has served on finance committee and executive committee for various terms.

Both Steve and Polly have taken leadership roles for many fund-raising activities, but most especially the Maine Walks with Haiti. They have also been extremely generous in sharing their home as host to guests from Haiti, or other Konbit Sante events. As they both have now retired from the board, we want to take this opportunity to thank them for their remarkable service and we look forward to their continued involvement with the bigger "konbit" as we move forward together.



The Larneds spearheaded Konbit Sante's supply chain work, which has helped thousands of patients over the years.



## Meet Dr. Maudelin Mesadieu



*Would you tell us a bit about the Fort Bourgeois Health center?*

"I'm Doctor Maudelin Mesadieu, in charge of the Fort Bourgeois Health center. Fort Bourgeois Health center is led by an Organization called ULS. ULS is a nonprofit organization that is providing medical care to both those who can't really afford it and those who can afford it.

Our second goal is to participate in the development of the area in order to improve the social condition of the population. Fort Bourgeois Health Center was founded in 2010. The staff is composed of doctors and nurses, and we are all volunteers. None of us has a special salary. Before 2012, our situation was very critical. But in 2012, we fortunately established a partnership with Konbit Sante that has been strongly supporting us, by providing us not only materials but also trainings necessary to help us increase our medical proficiencies. It is a great blessing for us at ULS and for people living in the area.

We executed our first project with Konbit Sante to enhance our capacity in the Health center, training the ULS staff. We have another project going on to improve

the health of children and pregnant women. Konbit Sante is a very important partner for us. We can now say that ULS is having another future."

*How do you personally feel about working in Fort Bourgeois Health Center?*

"One of the reasons why we decided to come to Fort Bourgeois is that there was not any health center in this area before. So, we came and created one to serve the population.

But we are still facing some difficulties. Our current facility is not really appropriate to health care. Our biggest challenge and need is to build a health center where we can provide needed care. Right now we have to refer people to the Justinian Hospital who could have been treated here, and people don't understand why.

*You told us earlier that you receive trainings from Konbit Sante, how do those trainings help you progress?*

"In medicine, doctors and nurses are always seeking new knowledge. The trainings we receive from Konbit Sante help us know how we can better approach the community and face our difficulties. In the past, we had many gaps. We didn't even have any inventory system, but now we do have one that is very useful. Konbit Sante taught us how to draw up an inventory management system."



Dr. Mesadieu transporting medicines on his way to a remote mobile clinic.

## Donations

We would like to thank all of our donors and supporters, who make our work in Haiti possible.

### \$10,000 and over

Gipson Family Foundation  
Dr. Raymond and  
Doris Nickerson

### \$5,000 - \$9,999

John Emery  
Daniel Raymond Nickerson  
Foundation  
Ekedahl Family Foundation  
Dr. Matt Liang and  
Diane Garthwaite  
Dr. Steve and Polly Larned  
Linda Robinson  
WestWind Foundation

### \$1,000 - \$4,999

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Carol Ward  
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Michael Zilkha  
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### \$500 - \$999

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Bob and Kari Suva  
Richard Upton  
David and Jackie Verrill  
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### \$250 - \$499

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### FY 2014 In Kind Donors

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Maine Medical Center  
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Martin's Point Health Care  
Northern Data Systems  
Orthopaedic Associates  
Plastic & Hand Surgical  
Associates  
St Lawrence Arts &  
Community Center

## Grant Support

Amitie Hispaniola  
Direct Relief International  
Hope International  
Development Agency  
Emory University  
Global Giving  
Grand Challenges Canada  
SG Foundation  
USAID/MOH/SSQH-Nord  
Department



## 2014 Financial Recap

September 1, 2013 – August 31, 2014:

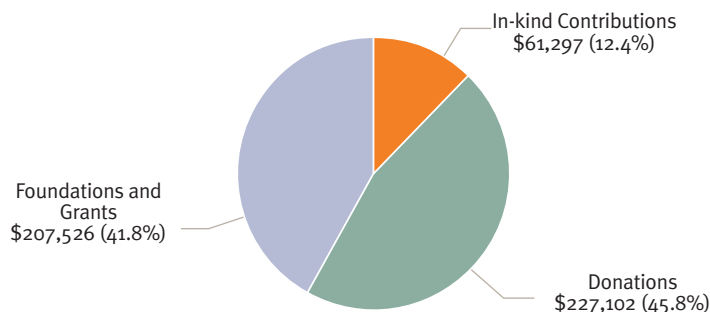
Once again, we are happy to report that program expenses were allocated as planned in FY14 and were kept within the approved budget, although the approved budget once again spent down a portion of reserve funds, and a net loss of \$43,583 is reported.

This year's revenue was impacted by marked reduction in both grant income supporting programs and in-kind contributions, resulting in the dramatic reductions from last year reflected in this report. This was in part due to the decreased availability of funds related to post-earthquake recovery. In spite of that, Konbit Sante continued to maintain support for all core programs and activities. While grant funding for FY15 is looking more optimistic, individual donor support continues to be the critical sustaining underpinning of our budget. Income from our FY14 annual campaign and major fundraiser, Maine Walks with Haiti, were slightly below FY13.

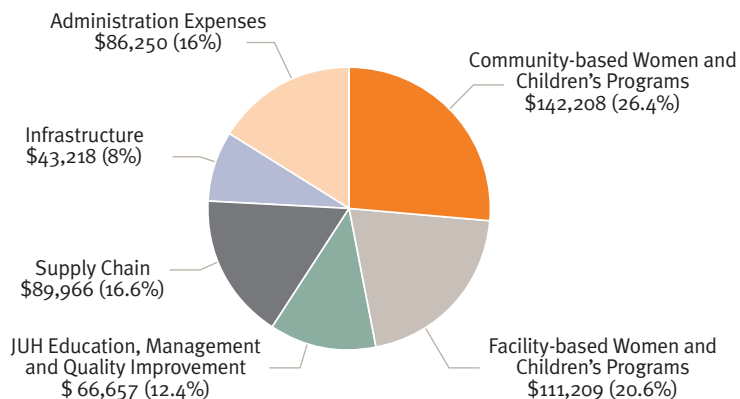
The decrease in total in-kind contributions this year is largely due to the fact that Konbit Sante did not send a container of medical supplies and equipment during this fiscal year, which usually makes up a large portion of the reported in-kind budget. We have procured and coordinated the logistics for other donated materials, but we only count as in-kind those materials we send directly from Maine. There is a container prepared to be sent this winter. We continue to benefit from the in-kind contributions of our office space (Northern Data Systems), warehouse space (JB Brown & Sons), and travel-related costs incurred by volunteers. The contribution of their professional skills, which is much greater by comparison, is not reflected here.

For complete financial statements including a comparison to the prior year, please go to [www.konbitsante.org](http://www.konbitsante.org) and click on the 2014 Annual report.

### Total Income: \$495,925



### Total Expenses: \$539,509



Drawn from Reserves: \$43,583

#### Total Income

**Donations:** Restricted and unrestricted funds from individuals and groups.

**Foundations and Grants** – Funds received from public and private funding sources for specific health related programs.

**In-kind Contributions:** Includes the value of donated medical equipment and supplies as well as the value of our donated office and warehouse spaces.

*Revenue does not reflect the in-kind value of volunteer time and skills contributed. Value of the professional time volunteers spent in Haiti is estimated at \$71,896.00.*

#### Total Expenses

**Women and Children's Health** has both facility- and community-based service delivery initiatives-

**Facility-based:** includes programming that supports direct provision of care for women and children within the partner health facilities

**Community-based:** includes support for activities such as outreach mobile clinics for pediatric and women's health services; community outreach initiatives; TBA trainings; and TB program.

**Clinical and Management Training and Quality Improvement** includes on-site and remote trainings for clinicians and other health workers, technical assistance related to health systems management, and quality improvement initiatives within clinical services.

**Materials and Supply Chain** includes procurement, shipping, inventory management and distribution costs for equipment, medicines and supplies. Also includes initiatives to improve management of essential medications, supplies and equipment

**Health Infrastructure** includes activities related to improving health facilities, water, sanitation, electrical, data, and biomedical equipment maintenance and repair.

**Administration Expenses** includes U.S. and Haiti administrative teams, operating expenses, and organizational development.

*Each category includes materials and supplies; salary, benefit, and training expenses for employees; merit incentives; travel costs; and U.S. programmatic expenses for that program area.*

## Our Mission

To support the development of a sustainable health system to meet the needs of the Cap-Haitien community with maximum local direction and support.

## How You Can Help

Konbit Sante depends on generous donations from individuals and organizations to fund our programs. Donations of cash, stocks, or in-kind items are greatly appreciated.

A remittance envelope is enclosed for your convenience or you may visit our website at [www.konbitsante.org](http://www.konbitsante.org) to make a donation on line.

**Thank you!**



Thomas Williams Photography

## We Welcome Your Comments:

362 US Rt 1 Falmouth ME 04105 USA  
207.347.6733 • 207.347.6734 fax  
[info@konbitsante.org](mailto:info@konbitsante.org) • [www.konbitsante.org](http://www.konbitsante.org)



## In Memoriam

### Donald L. McDowell

Konbit Sante lost a true friend this year with the passing of Don McDowell. Don served on the Konbit Sante board from 2002-2008, where he provided wise counsel in the earliest days of the organization's development. He brought many years experience as the past-president of MaineHealth, vice chancellor for administration at Vanderbilt University, and vice president for administration at Florida International University. He was always willing to "roll up his sleeves" and contribute to the advancement of the work; whether to help load a container bound for Haiti, receive visiting hospital administrators from Haiti, or energetically support our fund-raising activities. He was a thoughtful, engaged, good-humored, and passionate member of the Konbit family, and is greatly missed.



Don & Marilyn McDowell loading a medical container of supplies in Portland.

## Konbit Sante

CAP-HAITIEN HEALTH PARTNERSHIP

### US Office

*Executive Director:*  
Nathan Nickerson, DrPH, RN  
*Program Specialist:*  
Tezita Negussie, MPH, MSW  
*Logistics & IT Coordinator:*  
Daniel Muller  
*Financial Specialist:*  
Richard Williams, MBA

### Cap-Haitien Office

*In-country Director:*  
Jose Raymour  
*Community Health Program Manager:*  
Clotilde Saint- Jean, RN  
*Financial Manager and Supply Chain Coordinator:*  
Ruddy Emmanuel Adeca

### Co-founders

J. Michael Taylor, MD, MPH  
Wendy Taylor

### Traveling Volunteers

Dr. Erin Berry- Bibee  
Sydney Ford  
Leah Hoeniges  
Dr. Eva Lathrop, MPH  
Hugh Tozer, P.E.  
Dr. Kristen Sciacca  
Dr. Christina DeMatteo  
Dr. Michael Quinn  
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